Christopher Burd

Business analyst · Writer · Information designer

Chris Burd is an experienced business analyst and writer with proven strengths in content development, group facilitation, and web development. He has researched and developed best practices for applications and web sites, and am expert at engaging stakeholder groups, gathering and developing requirements, and expressing content in plain language for specialized audiences or the general public. An independent consultant since 1995, he has worked widely in the BC public sector, especially in business analysis, information-technology planning, policy writing, and software documentation. He is also a general-purpose writer and editor with strengths in graphic design, intelligent forms, and web design.

Catchword Information Design Ltd., based in Victoria, British Columbia, provides business analysis and communication services, primarily in the government and information-technology sectors.

# Client list

## Public sector

AG BC Ministry of Attorney General

AL BC Ministry of Agriculture and Lands

AVED BC Ministry of Advanced Education and Labour Market Development

BCHIDO BC Health Industry Development Office

EBC Elections BC

ENV BC Ministry of Environment

FIN BC Ministry of Finance

HLTH BC Ministry of Health Services

ICBC Insurance Corporation of BC

INFOWAY Canada Health Infoway

LCS BC Ministry of Labour and Citizens’ Services

LTSA Land Titles and Survey Authority of BC

OCO BC Online Channel Office

PSA BC Public Service Agency

SG BC Ministry of Solicitor General

TCA BC Ministry of Tourism, Culture and the Arts

TRAN BC Ministry of Transportation

TTED BC Ministry of Technology, Trade and Economic Development

## Private sector

AMA Anthony Macauley Associates

EDS EDS Canada

GPi Gordon Point Infomatics

HAESOFT Haemonetics Software Solutions

IBM IBM Canada

ITI International Technology Integration

NS NetScribe Communications

PCFSA Pacific Centre Family Services Association

QT Quartech Systems

ROCKLD Rockland System Solutions

TP TP Systems

# Contact information

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# Selected Projects

## For more projects, see page 3.

### SharePoint consulting practice QT 2011 | 3 months (ongoing) | business analyst

Developed the business-analysis capacity for the Victoria SharePoint practice of an established Vancouver consultancy.

* afsadf

### Healthcare sector enterprise web application HAESOFT 2010‑11 | 8 months | technical writer

As technical writer, developed documentation for a new, web-based enterprise management system in the healthcare sector. The deliverables were part of the formal FDA submission for the product.

* Applied a DITA (XML) documentation framework using FrameMaker and oXygen.
* Evaluated user experience and developed UX checklist for the development team.
* Managed review and approval process in SharePoint and Adobe Acrobat.

### myKepler Public Outreach ITI 2009‑10 | 6 months | business analyst

Performed business analysis for an educational and public-outreach project.

* Analysed business requirements.
* Identified and interviewed prospective stakeholders.

### Web Development for the Online Channel Office OCO, ITI 2009 | 5 months | content developer, information architect

As content developer, wrote public-facing, audience-appropriate content covering multiple policy domains for a new government portal. Also developed user and content models and designed the information architecture for the site.

* Analysed focus-group findings and usage statistics to support IA and SEO/metadata strategies.
* Developed a distinctive, consistent authorial voice.
* Worked with technical and client groups to develop approach for Web 2.0–style dynamic content.
* Scripted and sourced talent for video segments.
* Facilitated a focus-group session.

### Online Voter Registration Enhancements EBC, EDS 2008 | 5 months | business analyst, UI designer

Online Voter Registration (OVR) is an Elections BC web application supporting both citizen self-service and frontline service provision. As business analyst, developed the client’s change requests into detailed business requirements and a high-level design. This involved major changes to two web applications, three batch processes, and the overall system architecture.

* Created use cases, data-flow models, and user-interface prototypes.
* Conducted stakeholder meetings with client.
* Developed iterative drafts of requirement and design documents.
* Refined technical solutions in collaboration with technical staff.

### Electronic Health Record Privacy Policy HLTH 2008 | 5 months | policy writer

As policy writer, developed a policy document on the privacy issues around the Electronic Health Record (EHR), address­ing legislative, policy, and technical perspectives. EHR is a key element of the eHealth initiative.

* Conducted an environmental review of existing documentation.
* Reviewed draft legislation.
* Interviewed key stakeholders.
* Developed iterative drafts of the main deliverable.

### Public Service Agency Web Migration PSA, ITI 2007‑08 | 4 months | team lead, content developer

The BC Public Service Agency (PSA) needed to migrate and repurpose web content, for use by all BC government employees. As team lead, managed technical, design and business issues during the content migration phase. As content developer, rewrote, edited, and repurposed content for the new site.

* Assigned project tasks and wrote status reports.
* Managed technical issues with the content-management system.
* Liaisoned with ministry staff to resolve technical issues.
* Developed work flows and automated routine tasks using Visual Basic macros.

### GeoBC Web Redevelopment AL, NS 2006 | 4 months | content developer, business analyst

As business analyst/content developer, helped repurpose a legacy web site into the front end of an e-business application.

See ilmbwww.gov.bc.ca/bmgs.

* Interviewed subject-matter experts.
* Reorganized and extended content.
* Coordinated content development by client staff.
* Gathered requirements for future development of certain client areas.

### Office of the Comptroller General Intranet Redesign FIN, ITI 2005 | 4 months | business analyst, information architect

As web business analyst, developed a new design for the Office of the Comptroller General (OCG) intranet. The intranet was used by seven largely isolated work units and served as an information resource for financial-management staff throughout government.

* Ran focus-group and stakeholder processes.
* Developed information elicitation exercises.
* Created iterative prototypes incorporating stakeholder feedback.
* Liaisoned with technical staff.

### Ministry Information Technology Plans AL, TCA 1995‑2001, 2005 | 40 months | technical writer

As technical writer, developed eleven annual and long-term IT plans for submission to Treasury Board and central IT agencies. The 1997/98 annual plan was identified as a model IT plan for small ministries by the government’s IT standards agency. These deliverables were required for budget approval and facilitated internal planning.

* Gathered and documented technical, business, and strategic requirements.
* Conducted client interviews at all levels up to assistant deputy minister.
* Managed complex sign-off processes.
* Wrote a speech on IT issues for the assistant deputy minister (1998).

### System Development Life Cycle Standards ENV 2004‑05 | 7 months | business analyst, technical writer

As business analyst and technical writer, reviewed and redeveloped System Development Life Cycle (SDLC) documentation standards for new systems and projects.

* Researched best practices.
* Interviewed stakeholders and resolved conflicts among stakeholder groups.

### Service BC Intranet Redesign LCS, ITI 2004 | 3 months | business analyst, information architect, web designer

As web business analyst, led requirements gathering and redesign for an approx. 1500-page intranet, following a user-driven methodology, while incorporating current Government standards and best practices and liaisoning with the technical team. The ministry designated the project as a best practice benchmark.

* Researched standards and best practices.
* Developed a focus-group process and designed information-elicitation exercises.
* Extensive focus-group and stakeholder interviews.
* Developed iterative prototypes and verified solutions with stakeholders.

# OTHER Projects

#### Web Development for a social agency  PCFSA, ITI 2010 | 1 month

Gather requirements and developed high-level design, including social-software strategy.

#### HL7 Messaging Standards INFOWAY, GPi 2007‑08 | 4 months

Edited and restructured twelve volumes of technical documentation for a Canada Health Infoway/eHealth health-data standards project.

#### Oracle Financials online help. FIN, ROCKLD 2007 | 5 months

Developed web-based help for a government-wide financial system using RoboHelp.

#### Security Infrastructure AG, SG 2006 | 4 months

Wrote and edited a large documentation set for a security infrastructure project at the two Justice ministries.

#### Digital Survey Plan Project LTSA 2005‑07 | 4 months

Developed and expanded user documentation for the Digital Survey Plan application, aimed at BC surveyors.

#### PharmaCare Work Procedures HLTH, ITI 2005 | 2 months

Documented PharmaCare work procedures for the transition to a public–private partnership.

#### Electronic Filing System LTSA 2003‑04 | 4 months

Documented the electronic-forms process for BC lawyers, conveyancers, and surveyors.

#### Ecosystem Quality Assurance Manuals ENV 2002‑03 | 5 months

Edited a set of manuals; developed an introductory guide.

#### Government Agents Information Technology Plan LCS, TP 2002 | 4 months

Developed a strategic IT plan, gathering requirements, and providing business analysis.

#### Oracle User Documentation ENV 1995 2003 | 20 months

As lead or sole writer, developed user and training documentation for five Oracle-based applications and a web-based data warehouse.

#### Investment Capital Intelligent Forms TTED 2000‑02 | 4 months

Created and updated intelligent PDF and Word forms for the Investment Capital Branch’s web site using JavaScript and Visual Basic.

#### Health Strategic Plan BCHIDO, AMA 2002 | 1 month

Working with the BC Health Industry Development Office, edited a major deliverable for the Egyptian Ministry of Health and Population.

#### Aquaculture Regulations ENV 2002 | 1 month

Edited and rewrote regulations and strategic documents for the Aquaculture program.

#### Environment Plain Language Editing ENV 2001 | 3 months

Edited approx. 600 pages of internet content for clarity and conformance to standards.

#### Information Technology Planning TSA 1996‑2001 | 8 months

Developed RFPs, project charters, and other high-level IT planning documents.

#### GARMS Future Study TSA 2001 | 2 months

Re-wrote a 300-page strategic document from an outside consultant on the future of the Government Agents Revenue Management (GARMS) System.

#### Property Taxation Cheque Processing FIN 2000 | 1 month

Documented procedures for the Property Taxation Branch.

#### OneStop Online Forms LCS 1999‑2000

Implemented online forms for the OneStop Business Registration Initiative.

#### Vital Statistics Policies and Procedures HLTH 1999 | 2 months

Developed a policy and procedures manual for the BC Vital Statistics Agency.

#### PharmaCare Pharmacy Policies and Procedures  HLTH 1998-99 | 8 months

Developed a policy and procedures manual for distribution to BC pharmacies.

#### Health RAI Project HLTH, IBM 1998 | 5 months

Provided technical-writing support for the Registries Application Interface (RAI) project.

#### CRMS Online Help TSA 1998 | 2 months

Developed online help for the multi-agency Corporate Records Management System using ForeHelp.

#### Cooperatives Publications TSA 1998 | 2 months

Redesigned publications; rewrote the introductory Cooperatives guidebook.

#### ICBC Online Manuals ICBC 1997‑98 | 1 month

Reconfigured existing procedural manuals into online help.

#### Vital Statistics Business Process Redesign HLTH 1997 | 2 months

Analysed workflow and developed forms for a business-process redesign.

#### Vital Statistics Batch Jobs HLTH 1997 | 2 months

Documented procedures for running mainframe batch jobs at the BC Vital Statistics Agency.

#### Property Tax Audits and Appeals FIN 1997 | 1 month

Documented procedures for audits and appeals at the Property Taxation Branch.

#### Student Loans Program Data Warehouse AVED 1996 | 2 months

Produced online help for an Oracle data-warehouse application using RoboHelp.

#### Client Registry Policy and Procedures HLTH 1995 | 4 months

Produced a detailed policies and procedures manual for the Client Registry business unit of BC Vital Statistics Agency.

# Previous Work experience

#### Architel Systems (Toronto) 1989‑94

Technical writer and editor for a rapidly growing software firm in the telecom sector.

#### Digital Equipment Corporation (Toronto) 1989

Contract editor for proposals aimed at the corporate financial sector.

#### Dofasco (Hamilton, Ontario) 1986‑88

Contract technical writer .

#### University of Western Ontario 1984‑86

Instructor, Effective Writing Program; Teaching Assistant, Department of Political Science.

# Education and Credentials

#### International Institute of Business Analysis

Member. Credits towards Certified Business Analysis Professional (CBAP) designation.

#### Royal Roads University

Advanced Certificate of Completion in Business Analysis.

#### Toronto Publishing Workshop

Graphic-design intensive program.

#### University of Western Ontario

Graduate studies in Political Science.

#### Trent University

Bachelor of Arts in Political Studies and German Literature.

#### Universität Freiburg

Studies in politics and German literature.